

AGENDA
TELLURIDE FIRE PROTECTION DISTRICT
BOARD OF DIRECTORS MEETING

July 19th, 2022

Call to order: 5:30 PM, 411 Mountain Village Blvd. Mountain Village, CO 81435

Roll Call:

Public Comment:

Appeals: none

Reading and approval of the minutes:

Old Business:

- COVID-19 Update
- Training Officer Update
- Inclusion update

New Business:

- 2021 Audit Presentation – Dalby Wendland
- Grant updates
- Election/Master Planning discussion
- Other Items from the floor

Reports:

- Fire Division Chief
- EMS Division
- Fire Marshal
- District Chief
- Board Members

Review and approval of bills:

Appeals: None

Executive Session: None

Adjourn:

Next Meeting: August 16th, 2022

Telluride Fire Protection District Board of Directors Monthly Meeting ~ June 21st, 2022

MEMBERS: Broady, Lucarelli, Mike Kimball Sr., Daniel Zemke

STAFF: Bennett, Cheroske, Blackwell, Cabell, Dasaro, Novaez

GUESTS:

TOPICS	DISCUSSION	MOTION/ SECOND	ACTION ITEMS	DUE DATE	STATUS Open/Closed
CALL TO ORDER	5:33PM by Jim Lucarelli				
ROLL CALL	5:33PM				
MINUTES	Minutes for the May 17th, 2022 meeting approved	M: Kimball S: Zemke			
APPEALS	none				
PUBLIC COMMENT	none				
OLD BUSINESS	<p>COVID-19 Update: 19 active cases, 2 in house, 86.5% San Miguel County vaccinated and boosted</p> <p>Inclusion Update: 2 advocates in HOA, picked up neighboring property; Axel. Process is taking time, up to 25 out of 35 on board. Goal is 100% owners approve.</p> <p>Station 1 & 2 Update: SDA training: Attended by John, Dan and Mike. Very productive with great feedback. Ann terry and her staff does a great job handling all special districts</p> <p>Other Items from the Floor: None</p>				
NEW BUSINESS	<p>Dalby Wendland audit: Postponed to July meeting. Auditor behind with some detail work tied in. Will be presented to State and County when complete.</p> <p>Board Member Committee Assignments: 1st committee: Personnel and Benefits, has 3 members. Hazen should remain, request Lucarelli added to committee. Has a member TVFD in the past. Pension plan study sent to TVFD for review.</p> <p>2nd Committee: Master Planning, work group can only have 2 members which include Lucarelli and Hansen. District owns 3rd floor office space, as well as meeting room combined ownership. Will discuss refining agreement for office space with TMV town manager. Will notice meeting and open to public.</p> <p>3rd Committee: Financial budget, Broady and open seat. Mike Kimball agrees to join this committee.</p> <p>Recruit and Retention committee: Bennett was at state Chiefs meeting, biggest take away is best option for staff comes from within. Opening for training staff</p> <p>Master Plan committee: Lucarelli and Zemke.</p> <p>Pre-Order of Replacement apparatus: Bennett request, working with 2 detailed manufacturers; (1) Boise Mobile equipment out of Idaho, currently in a pre-spec. Motion to take staff action to sign a contract for a bill in 2024. Second company request from Braun for type 2 Wildland engine. This is the last component with modern features. Pricey ambulance, but safest features. If added to list now, it is still out until 2023. This is in the budget for purchase. Fulfilling requests for more apparatus will help with the continued needs of the community.</p>	M: Kimball S: Zemke			

	<p>Training officer: Request for a backfill position of a training officer. Position should have strengths in paramedicine, officer leadership, firefighting, hazmat. Plus required training for State certification plus staff and volunteer training schedules. Motion to approve new training officer.</p> <p>John Bennett introduced new Office manager Patrick Dasaro to staff whom will be replacing Debbie.</p> <p>Other Items from the Floor: Zemke inquired about Wildfire concerns. Bennett explained the use of local media and a PIO on retainer to post and inform the community should the need arise. West region PIO zone can become a joint info center for a significant event. Will continue having meetings concerning potential wildfire and provide community awareness</p>	M: Zemke S: Broady			
REPORTS	<p>Fire Division Chief: Wildland crew is back. Working on mitigation work in the community as requested</p> <p>EMS Division: Discussed ems grant</p> <p>Fire Marshal: Nothing to add</p> <p>District Chief: JBennett This program is paying off, everything is going great.</p> <p>Board: Broady: NBC going around the state collecting data, listened to the meeting and indicated they were overly impressed with Telluride as a department, including fire protection and fire suppression in the community. Cheroske discussed grants he has applied for.</p>				
APPROVAL of BILLS	Bills reviewed and approved unanimously	M: Zemke S: Kimball			
EXECUTIVE SESSION	none				
ADJOURNMENT	18:14 PM	M: Broady S: Kimball			

NEXT MEETING – July 19th, 2022 5:30 PM @ Sta1



Telluride Fire Protection District- District Chief

July 19th, 2022

Activities

- Colorado Fire Service Training & Certification Advisory Board Meeting 05-19-2022
- Colorado State Chief's Critical Incident Briefing Silverthorne 06-13-2022
- Colorado State Fire Chief's Town Hall Mtg.
- CSFC Legislative Briefing 04-18-2022/ 05-02-2022
- Colorado State Fire Chief's Meeting 04-20-2022
- WRWC Board of Directors Mtg. 05-26-2022
- WRWC bi-monthly Mtg. 06-02-2022
- WRWC Collaboration Directors Interviews 07-06-2022
- Colorado Fire Commission Data Subcommittee Mtg. 05-19-2022/ 6-15-2022
- Working on Peninsula HOA inclusion- received 27 out of 35 HOA affirmatives
- Top of the World HOA/ Irwin Inclusion/ North Hwy 145-TBD
- LEPC/ MAC Mtg 06-14-2022
- CORE Board Mtg
- Bo Nerlin- Inclusion/FLSA/ Station 2/ Station 1 drafting language continued
- SMC Regional Wildfire/ Watershed Collaborative Mtg. 05-19-2022
- Waiting for updates on Type I, Type III and Ambulance maybe 04/2023
- Office Manager/ Bookkeeper interviews June 1,2 & 3, 2022
- Hired Patrick Dasaro- Office Manager/ Bookkeeper position June 6th, 2022
- Appointed to the Colorado Emergency Fire Fund (EFF) Policy Board representing CSFC
- SMC EM Tabletop Exercise NSO Wrights Mesa Exercise 05-17-2022
- Rosenbauer Raptor Aerial training scheduled July and August
- Wildfire Evacuation Tabletop NSO 05-17-2022
- Wildfire Evacuation AAR 06-06-2022
- TOT Chief Marshal mtg. Active shooter 02-25-2022
- Fire restriction weekly call 06-07-2022 Fire restriction stage I 06-15-2022
- Navigating Insurance claim Carbon Tetra Chloride 07-07-2022 continued
- Interview potential Training Officer Candidate 07-11-2022
- Telluride Bluegrass Festival June 16-19/ 2022
- Stanley Cup Finals 06-18/22/24-2022 Denver and Tampa. Go Avs!!
- TREC Wildfire Presentation 06-27-2022
- Employers Council Meeting 06-21-2022
- Wilson Mesa HOA Wildfire Presentation 07-03-2022
- UL pump and ladder testing 06-27/ 07-01 and 07-06/ 07-08-2022
- Rosenbauer training 07-11/15-2022 mechanics and operations
- Ski Ranches HOA Wildfire Presentation 07-07-2022
- Ski Ranches roadway addresses and street signage analysis 07-11-2022
- Resignation/ Retirement John Dickinson (18 YOS) and Lars Carlson (23 YOS)



Telluride Fire Protection District

John Cheroske, Fire Division Chief

Board Report

07-19-22

❖ **WestCO Directors Meeting-Chairman:** Meetings to go over staffing, equipment, budget, and users. Continued twice per month. Staffing continues to be an issue at WestCo. They are down 9 positions. Current staff is struggling with all the overtime to meet the needs of the agencies. I am leading a core group to analyze how we can attract new employees and retain the employees we have. Next meeting 7/14 and 8/4. We have approved some options for recruitment and retention.

❖ **Calls to Date:**

District YTD Total:	2021 - 694		
	2022 - 884		
Station 1- 315	HAZMAT - 1	Not Paged 17	
Station 2- 306	Transport - 116		
Station 3- 41	District Staff - 88		

❖ Average personnel turnout per Battalion October: CPT/LTP/FFE counts for 3

- | | | |
|----------------------|--------------------|--------------------|
| • Battalion 11 – 3.5 | Battalion 12 – 3.5 | Battalion 13 – 3.0 |
| • Battalion 21 – 3.2 | Battalion 22 – 3.0 | Battalion 23 – 3.3 |
| • Battalion 31 – 4.0 | Battalion 32 – 5.0 | Battalion 33 – 5.2 |

❖ **Captains:** Captains have been completing daily training and are all working on Incident Commander Type 5 certifications with the wildland crew.

❖ **FF/EMT:** New staff members are continuing to train with the shifts. They are working with the wildland crew on their Advanced Firefighter Type 1 certification.

❖ **Volunteers:**

- Station 1 13 volunteers 4 associates
- Station 2 10 volunteers, 3 associates
- Station 3 13 volunteers, 4 associates

Training continues with the volunteers, and we are working on Job Performance Requirements, (JPR'S). These are required to maintain certifications. We have seen improvement with the responses after shifting to the 48/96.

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"Protecting life, property and the environment, by responding to the emergency needs of our community"



Telluride Fire Protection District

John Cheroske, Fire Division Chief

-
- ❖ **Seasonal Wildfire Team:** The wildland crew is still back from the assignment at the Calf Canyon Fire in New Mexico. They have been working on a fuel reduction and mitigation project in Raspberry Patch for a property owner. Fires are starting to pick up nationally again and they are currently next on the list of resources to be sent out. As mentioned above they have been working with the shifts to provided training opportunities. They have also been covering all the gaps in the ambulance driver schedule.

 - ❖ **Wildland: Monitoring 2022 forecasts.** Continuing to monitor the forecast for the season. The Monsoon moved in an dropped the fire danger significantly. There have been a number of small fires in the county, but non within our fire district so far. More rain is expected which will keep our fire danger above 7000 feet moderated for now. Our current fire danger is **High**

 - ❖ **SMETSA/METSA:** Secretary/Treasurer paying the monthly bills. Attending meetings with SMETSA and METSA. Attending the METSA budget meeting in July.

 - ❖ **First Due:** Scheduling module for First Due is working great. Staff continue to use the system. Starting training with Patrick on payroll use with the system.

 - ❖ **Lexipol:** 90% of the policies have been reviewed and are ready to release to the staff. I have been releasing the policies in small bursts so that each staff member has time to review and acknowledge the sections. The system is easy to use and has been received well by the staff. Continued

 - ❖ **Grants: 2022**
We received the 2022 Firefighter Safety Grant for \$20,000. 50/50 match. This will go towards new PPE.
LCAP: I was awarded the grant which paid for 12 firefighters to attend Wildfire Academy.
VFA: I have received the VFA grant to purchase wildfire equipment for \$14,007.
RSG Grant: I am looking at fuels reduction grant for \$10,000.

 - ❖ **Other:** Also completed other assignments as requested by the District Chief.

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TELLURIDE FIRE PROTECTION DISTRICT

Brad Blackwell, EMS Division Chief

TFPD BOARD REPORT

June had 79 EMS calls.

Busy month with summer back in full swing. Bluegrass was smooth and an uneventful weekend.

Breakdown: 911 calls – 51

Transports – 11 total (4 MMH, 6 St Mary's, 1 TEX)

Jail – 9 medical release, 7 blood draw, 2 ETOH watch

Trauma Team Activations - 5

Trainings & Meetings:

- 6/2 EMS volunteer in person training. "all things needles" IV, IO, IM training
- 6/7 Public Health meeting
- 6/8 WREATC meeting
- 6/8 Mountain Area EMS meeting
- 6/11 First responder Awards banquet
- 6/13 SMSO meeting regarding medical jail policies
- 6/21 meeting with Children's Hospital clinical team regarding Sept simulation training
- 6/28 MV wildfire table top
- June monthly training – Gurney Operations

Regular Business:

- Continued provider development of new FTE's and volunteer
- Bluegrass Med tent
- EMT-I Brian Rodan started paramedic school in Denver
- July EMS training plan set to include district wide CPR and LUCAS Device practice
- Significant COVID increase within the district, both staff and volunteers. Implemented 2-week indoor mask policy
- Continued development of Handtevy app to include checklists and protocols
- Finalized proximal humerus IO protocol. Ready for implementation in July
- Working on transport team concept for 2023 budget year



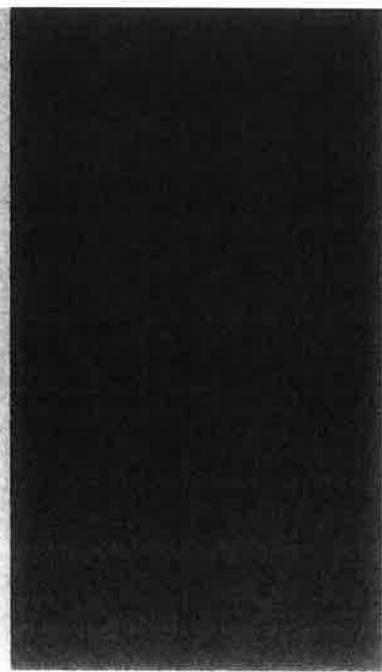
LONG RANGE MASTER PLAN

PROJECT DESCRIPTION AND SCOPE OF WORK

ESCI Emergency Services
Consulting International

Providing Expertise and Guidance that Enhances Community Safety

25030 SW Parkway Avenue, Suite 330
Wilsonville, OR 97070



Long-Range Master Plan

The old adage is: "If you fail to plan, plan to fail".

The Long-Range Master Plan provides the agency with a detailed, high altitude, understanding of future needs and includes a host of findings and recommendations for moving forward. As such, it is designed to assist communities with quantifying current service delivery, evaluating service delivery and response performance, identifying forecast growth and emergent conditions, and developing strategies to meet anticipated needs and resultant future service demand.

In brief, the Master Planning Process is designed to answer three questions:

1. *Where is our organization today?* This is achieved via a detailed evaluation of the fire department as it is currently configured.
2. *Where will we need to be in the future?* This is based on ESCI's analysis of past and future population growth and forecast future service demand.
3. *How will we get there?* Providing short and long-range future strategies, designed to address long term, future needs.

The project consists of three components, beginning with an *Evaluation of Current Conditions*. In this step, ESCI reviews existing programs, practices, and financial conditions, and provides a detailed analysis of current service delivery and response performance. These observations and findings are compared with industry standards and best practices, accompanied by recommendations for improvement where needed. This report component addresses the question of "*Where is our organization today?*"

The next step is the development of *Future Service Demand Forecasts*. ESCI uses a combination of historical population data, census information, comprehensive plans, and past incident history to project anticipated future workload and address the question of "*Where will we need to be in the future?*"

Finally, the report uses the information gathered to by identifying and evaluating *Future Strategies* with which to meet long range needs. The approaches may include modification of existing programs, addition or relocation of facilities, changes in personnel deployment, or other strategies as needed to answer the question of "*How will we get there?*"

Frequently, communities will follow the Long-Range Master Plan with a Strategic Plan developed as a means by which to identify, prioritize, and plan the implementation of the findings and recommendations from the Long Range Master Plan. The Long-Range Master Plan Scope of Work is follows:

Scope of Work | Emergency Services Master Plan

Phase I: Project Initiation

Task 1-A: Project Initiation & Development of Work Plan

ESCI will develop a project work plan based on the scope of work and converse with the community's project team to gain a comprehensive understanding of the organization's background, goals, and expectations for the project. This work plan will be developed identifying:

- Primary tasks to be performed
- Person(s) responsible for each task
- Timetable for each task to be completed
- Method of evaluating results
- Resources to be utilized
- Possible obstacles or problem areas associated with the accomplishment of each task

This process will also help to establish working relationships, make logistical arrangements, determine an appropriate line of communications, and finalize contractual arrangements.

Task 1-B: Acquisition & Review of Background Information

ESCI will request pertinent information and data from the organization's assigned project manager. This data will be used extensively in the analysis and development of the master plan document. The documents and information relevant to this type of project will include, but not be limited to, the following:

- Past or current department studies or research
- Community Comprehensive Plan documents, including current and future land use information
- Local census and demographics data
- Zoning maps and zoning code
- Financial data, including debt information, long-range financial plans and projections
- Department administrative policies and procedures
- Standard Operating Guidelines (SOGs) and service delivery practices
- Current service delivery objectives and targets
- Facilities and apparatus inventories
- Local collective bargaining agreement(s), if applicable
- Automatic and mutual aid agreements
- Computer-Aided Dispatch (CAD) incident records
- Records management data, including National Fire Incident Reporting System (NFIRS) incident data
- Local Geographic Information Systems (GIS) data, where available

Task 1-C: Stakeholder Input

The ESCI project team will conduct interviews with and gather information from key personnel including:

- Elected or appointed officials
- Fire department managers and other key staff
- Finance function manager
- Community planning staff
- Human resource function coordinator
- External fire and EMS agencies within the region
- Medical facilities, medical director for regional or community EMS, if necessary
- Employee and volunteer groups
- Others as they may contribute to this project

The project team will interview key stakeholders of any organization associated with this study. At a minimum, members of the project team will interview appropriate community officials, fire department officials, volunteer association leaders, labor organization representatives, and others that the project team deems necessary.

From these interviews, ESCI will obtain additional perspective on operational, economic, and policy issues facing the agency. In addition, the project team will learn more about the availability of data necessary to meet projected goals.

Phase II: Evaluation of Current Conditions

The initial phases of the study focus on a baseline assessment of the current conditions and current service performance. ESCI will conduct an organizational analysis of the department based on the elements included in the following tasks. The purpose of this evaluation is to assess the agency's operations in comparison to industry standards and best practices, as well as to create a benchmark against which the options for future service delivery can be measured.

Task 2-A: Organization Overview

An overview of the organization will be developed discussing:

- Service area population and demographics
- History, formation, and general description of the agency
- Description of the current service delivery infrastructure
- Governance and lines of authority
- Foundational policy documents
- Organizational design
- Operating budget, funding, fees, taxation, and financial resources

Task 2-B: Management Components

The organization's basic management processes will be reviewed, including:

- Mission, vision, strategic planning, goals, and objectives
- Internal assessment of critical issues
- Internal assessment of future challenges
- Internal and external communications processes
- Document control and security
- Reporting and recordkeeping
- Information technology systems

Task 2-C: Capital Assets and Capital Improvement Programs

ESCI will review the status of current major capital assets (facilities and apparatus) and analyze needs relative to the existing condition of capital assets and their viability for continued use in future service delivery, including:

Facilities – Tour and make observations in areas related to station efficiency and functionality. Items to be contained in the report include:

- | | |
|------------------------|--------------------|
| • Design | • Code compliance |
| • Construction | • Staff facilities |
| • Safety | • Efficiency |
| • Environmental issues | • Future viability |

Apparatus/Vehicles – Review and make recommendations regarding inventory of apparatus and equipment. Items to be reviewed include:

- | | |
|--------------------------------------|----------------|
| • Regulations compliance | • Maintenance |
| • Age, condition, and serviceability | • Future needs |
| • Distribution and deployment | |

Task 2-D: Staffing and Personnel Management

ESCI will review the department's staffing levels. Areas to be considered include:

- Review and evaluate administration and support staffing levels
- Review and evaluate operational staffing levels
- Review staff allocation to various functions and divisions
- Review staff scheduling methodology
- Analyze current standards of coverage and staffing performance for incidents
- Review firefighter/EMS staff distribution
- Review utilization of career and volunteer companies, if applicable and in accordance with methodologies recommended in NFPA 1710 and 1720
- Review responsibilities and activity levels of personnel

Personnel management systems will also be reviewed, focusing on:

- Human resources policies and handbooks
- Quality and status of job descriptions
- Personnel reports and recordkeeping
- Compensation systems
- Disciplinary processes
- Counseling services
- Application and recruitment processes
- Testing, measuring, and promotion processes
- Health and wellness programs

Task 2-E: Service Delivery and Performance

ESCI will review and make observations in areas specifically involved in, or affecting, service levels and performance. Areas to be reviewed shall include, but not necessarily be limited to:

- Service Demand Study—
 - Analysis and geographic display of current service demand by incident type and temporal variation
- Resource Distribution Study—
 - Overview of the current facility and apparatus deployment strategy, analyzed through Geographical Information Systems, with identification of service gaps and redundancies
- Resource Concentration Study—
 - Analysis of response time to achieve full effective response force
 - Analysis of company and staff distribution as related to effective response force assembly
- Response Reliability Study—
 - Analysis of current workload, including unit hour utilization of individual companies (to the extent data is complete)
 - Review of actual or estimated failure rates of individual companies (to the extent data is complete)
 - Analysis of call concurrency and impact on effective response force assembly
- Response Performance Summary—
 - Analysis of actual system reflex time performance, analyzed by individual companies (to the extent data is available)
- Mutual and Automatic Aid Systems

Task 2-F: Planning for Fire Protection and Emergency Medical Services

The planning processes within the agency shall be reviewed. Key components include:

- Review and evaluate the adequacy of the current planning process
- Review elements of tactical planning within the organization
- Review operational planning within the organization
- Review strategic planning practices
- Review long range or other planning efforts
- Make recommendations relative to future planning process needs

Task 2-G: Support Programs

ESCI will review and make overall observations involving support programs for the critical areas of training and life safety services. Items to be reviewed include:

Training

- General training competencies
- Training administration
- Training schedules
- Training facilities
- Training procedures, manuals, and protocols and record keeping

Life Safety Services (Fire Prevention)

- Code enforcement activities
- New construction inspection and involvement
- General inspection program
- Fire and Life-Safety public education programs
- Fire investigation programs
- Pre-incident planning
- Statistical collection and analysis

Phase III: Future System Demand Projections

The project moves forward with an assessment of the future community conditions, service demand, and fire protection risks that the organization can be expected to serve. ESCI will conduct an analysis of community growth projections and interpret their impact on emergency service planning and delivery.

Task 3-A: Population Growth Projections

An interpretation of available census and community development data will be provided indicating:

- Population history
- Census-based population growth projections
- Community planning-based population growth projections

Task 3-B: Service Demand Projections

Population growth projections, along with historical and forecast incident rates, will be utilized to develop projections for future service demand.

Task 3-C: Community Risk Analysis

Land use and zoning classifications will be used, along with specific target hazard information, to analyze and classify community fire protection risk by geography. This process will be completed with GIS software and will consider:

- Population and population density
- Demographics
- Community land use regulations
- Occupancy types by land use designation
- Hazardous substances and processes

Phase IV: Future Delivery System Models

The project concludes with strategies intended to place the organization in a position to successfully serve its future demand and risk. ESCI will develop and analyze various operational models for providing emergency services with the specific intent of identifying options that can deliver the desired levels of service identified in the previous task at the most efficient cost. Recommendations will be provided identifying the best long-range strategy for service delivery and the impact of initiating such a strategy. In addition, short and mid-term strategies will be recommended for service delivery improvement or increased efficiency.

Task 4-A: Review of Response Standards and Targets

The establishment of fire and EMS response time standards and targets is a process that is undertaken by the local jurisdiction, based on their assessment of community risk, citizen expectations, and the agency's capabilities. As consultants, ESCI's role is not to set response standards for the community, but rather provide assistance with data analysis and comparison to industry standards to assist the agency in developing service delivery goals.

ESCI will identify the current level of emergency services provided by the department and compare the department's performance to industry standards and best practices, such as the standards described by the Insurance Services Office (ISO), National Fire Protection Association (NFPA), Center for Public Safety Excellence (CPSE), and locally adopted performance objectives. A review and discussion of existing response performance goals, if in place, will be provided matching the nature and type of risks identified in the previous report sections. The performance goals shall be discussed with consideration to:

- Resource Distribution – Initial attack (first due) resources for risk-specific intervention
- Resource Concentration – Effective response force assembly (apparatus and personnel), of the initial resources necessary to stop the escalation of the emergency for each risk type

Task 4-B: Recommended Long-Term Strategy

ESCI will develop a recommended long-term option for resource deployment that will improve the department's level of service towards the identified performance objectives and targets. This may include, but is not necessarily limited to, specific recommendations regarding:

- Any relocations of existing facilities
- General locations of future necessary fire stations
- Selection and deployment of apparatus by type
- Deployment of operations personnel
- Future administrative and support personnel
- Deployment special units or resources
- Additional infrastructure or facilities for administration and support programs

ESCI will evaluate and present in graphical and descriptive format for each of the deployment option(s):

- Degree of benefit to be gained through its implementation
- Extent to which it achieves established performance targets
- Potential negative consequences

Task 4-C: Short and Mid-Term Strategies

Recommendations for improving service delivery and system efficiency prior to any full implementation of the long-term strategy will be provided in areas such as:

- Agency management and organization
- Staffing and personnel deployment
- Service delivery methods
- Training programs
- Prevention programs
- Enhanced cooperative service agreements with other communities or agencies
- System funding and cost recovery
- Others as appropriate and necessary

Task 4-D: Cost Projections

ESCI will provide general projections of the cost of recommended long-term strategies, specifically related to:

- Facility changes or additions
- Staff changes or additions
- Primary apparatus changes or additions

Cost projections will be provided for both capital expenditures and on-going operational costs. Operational costs will be provided as one-year projections of additional or reduced expenditures resulting from full implementation of the strategy. Additional findings and recommendations will be made, where appropriate, regarding:

- Options for long-term funding strategies
- Options for cost avoidance
- Options for cost recovery

Phase V: Development, Review, and Delivery of the Project Report

Task 5-A: Development and Review of the Draft Report

ESCI will develop and produce an electronic version of the draft written report for review by the client and client representatives. Client feedback is a critical part of this project and adequate opportunity will be provided for review and discussion of the draft report prior to finalization. The report will include:

- Detailed narrative analysis of each report component structured in easy-to-read sections and accompanied by explanatory support to encourage understanding by both staff and civilian readers
- Clearly designated recommendations highlighted for easy reference and cataloged as necessary in a report appendix
- Supportive charts, graphs, and diagrams, where appropriate
- Supportive maps utilizing GIS analysis, as necessary

Task 5-B: Delivery and Presentation of the Final Report

ESCI will complete any necessary revisions of the draft and produce five publication-quality bound, final versions of the written report along with an electronic copy in PDF file format. A formal presentation of the project report will be made by ESCI project team member(s) to staff, elected officials, and/or the general public as necessary and will include the following:

- A summary of the nature of the report, the methods of analysis, the primary findings, and critical recommendations
- Supportive audio-visual presentation
- Review and explanation of primary supportive charts, graphs, diagrams, and maps, where appropriate
- Opportunity for questions and answers, as needed

All presentation materials, files, graphics, and written material will be provided to the client at the conclusion of the presentation(s).

Optional Sections to Be Added or Substituted

Note: The sections below are offered as options and can be included as needed.

Add on to Task 2-G: Support Programs

Communications

- Alarm systems and communications infrastructure
- PSAP and Dispatch Center capabilities and methods
- Dispatch Center staffing

Task 2-H: Emergency Medical Services Support and System Oversight

Evaluate the current Emergency Medical Services support and oversight mechanisms to include, but not limited to, the following:

- Review of logistical support services
- Review of current medical control and oversight
- Review of quality assurance/quality improvement mechanisms in place
- Review of system integrity with regard to required credentialing

Task 2-I: HAZMAT Services Support and Response Capability

Evaluate the agency's capabilities with regards to hazardous materials incident responses to include, but not limited to, the following:

- Review of physical and personnel resources
- Review of training and educational compliance
- Review of historical staffing performance with regard to hazardous materials responses

Task 2-J: Technical Rescue Services Support and Response Capability

Evaluate the agency's capabilities with regard to technical rescue incident responses to include, but not limited to, the following:

- Review of physical and personnel resources
- Review of training and educational compliance
- Review of historical staffing performance with regard to technical rescue responses

Task 3-D: Public Input Meetings

At the conclusion of Phases I, II, and III, ESCI staff will facilitate a community public input meeting intended to provide information and gather input from members of the general public, community organizations, and neighborhood associations. In order to assess public sentiment toward potential future system changes, discussions will center on the following issues:

- Customer perception of emergency services
- Desired level of service
- Support for adoption of an emergency services master plan
- General input

The project team will prepare survey instruments, questionnaires, and forms to be used during the community input meeting. Professional graphics and a presentation of study objectives will be used to increase customers' understanding of their role in the process. The results of the assessment of current resources, projections of future demand and risk, and the fire service costs and existing funding sources will be summarized, presented, and discussed in the public input meeting. Data and input gathered from the meeting will be summarized within the study, as well as during meetings with internal stakeholders. ESCI will provide facilitation staff for the public meeting, but will expect the client to assist with logistics, scheduling, meeting locations, and public advertising.



Scope of Work

Customer-Centered Strategic Plan Facilitation

Phase I: Project Preparation

Task 1-A: Project Initiation & Scheduling

ESCI will develop a project plan and converse with the community's project liaison to gain a comprehensive understanding of the organization's background, goals, and expectations for the strategic plan process. The project plan will be developed identifying:

- Local strategic planning team composition and recruitment
- Strategic planning workshop format
- Schedule
- Location and other logistical issues
- Potential impediments and organizational issues

This meeting will also help to establish working relationships, make logistical arrangements, determine an appropriate line of communications, and finalize contractual arrangements.

Phase II: Customer-Centered Environment Assessment

Task 2-A: Member Survey

In order to provide all internal personnel with an opportunity to participate in this data gathering event, ESCI will work with the client to develop the internal survey. The survey will allow ESCI to gather detailed feedback related to several aspects of the members' priorities, opinions, and expectations related to the organization and its future.

To ensure respondent anonymity, ESCI will obtain survey responses confidentially. This will be accomplished using an internet-based survey accessible only by the intended participants. The survey results will be delivered directly to ESCI. ESCI's Survey Manager will develop and produce an executive summary of the survey results, and the project manager will provide the results to the internal planning team, identifying trends and common themes.

Task 2-B: Public Meeting and Assessment of Customer Needs and Expectations

ESCI facilitators will assist the department in identifying external customers/key members of the community. Once identified, invitations will be mailed and ESCI will convene these external customers/community leaders for the purpose of addressing the issues outlined above and gaining a realistic view of external customer needs and expectations. The project team will organize these meetings after normal working hours to accommodate citizen work schedules. ESCI has found through experience that 80 to 90 percent of the invitees attend these sessions and actively participate. At a minimum, we recommend the representatives of this citizen's focus group include, but not be limited to:

- Business owners
- Service groups representative(s) (i.e., Chamber of Commerce, Rotary, Lions)
- Prominent citizens in the community

-
- Members of civic organizations
 - Media representative(s)
 - Multiple citizens who have been actual recipients of fire and EMS services
 - Representatives of neighborhood organizations and/or homeowner associations
 - Representatives of non-profit organizations
 - Representatives of local industry
 - Other citizen-customers as identified by the strategic planning group

ESCI will facilitate these group meetings with the presence of one organization representative, usually a chief or chief officer, to act only as a technical resource and to answer questions that may arise that the facilitator is unable to answer. In addition to facilitating the session(s), ESCI may utilize surveys and questionnaires to gather necessary information. This step is critical, as it ensures that customer needs and concerns are incorporated into the strategic plan. More and more, the public is demanding the accomplishment of specific objectives and services with fewer resources. This step ensures that the public concerns are recognized by the organization and incorporated into the long-range strategic planning processes and arms influential members of the public with important background information about their public safety agency that they might not have been exposed to under normal circumstances.

The process will seek to identify:

- How customers prioritize the services provided by the organization
- Areas of customer concern about the organization
- Customer expectations
- Customers positive attributes of the organization
- How “good service” is measured by the customer

Phase III: Planning Workshop

ESCI will facilitate the development of an organizational strategic plan utilizing a local planning team (12 to 20 persons) that includes representatives of the elected body and various levels of the organization itself. The strategic planning process will involve a two-day strategic planning “retreat” to be held on consecutive days at an appropriate location within the community suitable for both full group sessions, as well as breakout small group work sessions.

Task 3-A: Vision, Mission, and Values

ESCI’s experienced facilitators will guide the local planning team in the development of meaningful vision, mission, and values:

- Vision statements describe the way the organization views itself in the future
- Mission statement describes the purpose for which the organization exists
- Values enumerate the principles or ideas that are important to the members

ESCI will facilitate discussions that ensure participation by all present in order to stimulate challenging thought processes, prevent tangential discussion, and move the group to consensus. Consensus identification of key internal standards creates the moral and practical guidelines of the organization.

Task 3-B: Internal and External Assessments

ESCI will guide the local planning group through the honest and objective assessment of internal issues and external challenges, also known as the SWOT Analysis.

Internal Assessment

- Strengths of the organization
- Weaknesses of the organization

External Assessment

- Opportunities facing the organization
- Threats challenging the organization

Analyzing the strengths, weaknesses, opportunities for, and threats to the organization is the next critical step in the strategic planning process. Strengths are important as they represent areas of the organization to be built upon, and weaknesses are areas to be identified as potential sources for improvement. Opportunities are vital to the future of the organization and should be viewed as positive prospects for growth and enhancement, while threats must be identified and addressed in advance, where possible. Other critical issues facing the department may be identified by the strategic planning group at this point as well. These may include issues that the strategic planning group identifies as issues critical to the health and success of the organization.

Task 3-C: Goals and Objectives

ESCI will direct the local planning team in the establishment of goals and objectives, critical tasks, and timelines that are imperative to the organization and the participation of individual members.

- Establishment of organizational goals that address the identified concerns of the external and internal customers over a one to five-year timeframe
- For each goal, the development of one or more measurable objectives that are written in such a manner as to describe the criteria by which an outcome is judged complete or successful
- Development of associated tasks for each goal and objective utilizing the format of identified measurable criteria
- Development of reasonable time for completion

Attainment of this task will be demonstrated by the establishment of realistic goals and objectives for the organization. In order to meet the mission of the organization, the establishment of these goals is essential to providing the organization and the individual members with a clear direction.

The goals and objectives established during this process will become management tools and should be updated on a continuous basis as priorities change and as specific goals and/or objectives are achieved. The goals and objectives can then be used to identify what has been achieved and to denote changes within the community and the organization. Fastidiously following these goals and objectives will provide the department with the necessary direction and guidance into the future. This should also support the department by reducing the number of distractions for the organization and its members.

Task 3-D: Outcome/Performance Metrics

ESCI will direct the local planning team in discussions regarding the establishment of performance measures that assist the organization in measuring their progress toward the organizational vision. This will be an ongoing process, and may initially involve concepts of performance measurement that will require modifications in the collection of necessary data as the organization becomes more focused on measuring achievement and outcomes.

Phase IV: Published Strategic Plan Document

Task 4-A: Compose Draft Strategic Plan for Client Review

ESCI will develop and provide the client with a draft strategic plan electronically for review and comment. Any changes noted on the draft will be addressed by ESCI, which will then finalize the report.

Task 4-B: Publication of Final Strategic Plan Report

ESCI will produce ten (10) publication-quality bound, final versions of the written Strategic Plan document. An electronic version of the document will also be provided. The final printed and bound reports and the electronic version (cd/dvd) will be shipped to the client via FedEx or similar delivery method. If the client desires a public presentation of the strategic plan, the project manager will provide it for an additional fee as agreed to by the client.

Total TAXABLE Assessed Valuation 2022
911,985,613

Revenue @ Current Mill

@ 4.315 3,935,217.92

Revenue Change w/ Mill Increase

		INCREASE IN REVENUE
@ 4.815	4,391,210.73	455,992.81
@ 5.315	4,847,203.53	911,985.61
@ 5.815	5,303,196.34	1,367,978.42
@ 6.315	5,759,189.15	1,823,971.23
@ 6.815	6,215,181.95	2,279,964.03
@ 7.315	6,671,174.76	2,735,956.84
@ 7.815	7,127,167.57	3,191,949.65
@ 8.315	7,583,160.37	3,647,942.45
@ 8.815	8,039,153.18	4,103,935.26

Current Mill Levies

School District 11.447

Hospital District 2.280

Library 3.656



TELLURIDE FIRE PROTECTION DISTRICT

John Bennett, District Chief

July 14th, 2022

Telluride Fire Protection District Future Funding Considerations/ Needs Mill Levy Increase considerations

- Consulting
- Facilities
 - Remodel station 1- \$3 million
 - Remodel station 2- \$ 3million
 - Remodel station 3- 1.5 million
 - Remodel station 4- 1 million
 - New build station 5 Aldasoro Ranch (land provided) 8-12 million
 - New build station 6 Wilson Mesa (land provided) 1.5 million
 - Training town KTEX- \$600,000.00
 - Housing? \$ 10 million
- Staffing
 - 9 station 3- covers 3/ shift
 - 5 permanent seasonal wildfire firefighters- second crew
 - 6 additional FTE stations 1 & 2- puts sets at 4 / shift
 - Training Officer
 - Deputy Chief
- Apparatus
 - Ambulance replacement
 - Type 3 2028
 - Type 4
 - Staff vehicle replacements
 - (2) Tenders 2027
 - Rescue 2024
 - Tender 2031
 - Aerial 2031
 - Engine 2026
- Reserve Philosophy- recommended \$ 10 million in reserve to support designed silos

PO Box 1645 ~ 131 W. Columbia Ave., Telluride, CO 81435

Phone: (970) 728-3801x 7 Fax: (970) 728-3292 e-mail: jbennett@telluridefire.com

"Protecting life, property and the environment, by responding to the emergency needs of our community"

PAYROLL SUMMARY 2022

	<u>Jan-22</u>	<u>Feb-22</u>	<u>Mar-22</u>	<u>Apr-22</u>	<u>May-22</u>	<u>Jun-22</u>	<u>Jul-22</u>	<u>Aug-22</u>	<u>Sep-22</u>	<u>Oct-22</u>	<u>Nov-22</u>	<u>Dec-22</u>	<u>2022 TOTALS</u>	<u>COMPARATIVE Jan - Jun 2021</u>
District 40hr	34,503.44	36,589.93	36,593.07	55,131.99	36,667.45	36,501.48							235,987.36	241,639.57
40hr OT	320.10	615.00	577.50	2,310.00	5,722.50	900.00							10,445.10	6,853.29
Call/Transport	444.08	184.08	184.08	-	-								812.24	2,053.02
														-
District EMS	49,130.58	47,143.24	49,106.54	72,843.79	46,852.76	49,041.76							314,118.67	187,271.40
EMS OT	2,267.72	4,519.96	3,776.36	7,629.15	3,700.23	6,150.94							28,044.36	127,530.68
														-
District Fire	41,154.60	35,957.12	46,925.12	85,546.07	58,313.70	61,778.38							329,674.99	155,646.10
Fire OT	138.00	2,472.61	6,048.73	9,180.18	5,386.68	6,570.40							29,796.60	21,105.41
														-
Volunteer EMS														-
Shift	7,815.00	7,875.00	6,225.00	5,595.00	4,540.00	3,465.00							35,515.00	39,484.00
Call/Transport	5,195.00	10,530.00	12,600.00	8,100.00	1,935.00	1,395.00							39,755.00	40,092.50
Misc.	1,350.00	-	640.00	2,320.00	680.00	1,426.67							6,416.67	4,945.00
														-
Volunteer Fire														-
Sta1	2,745.00	1,455.00	2,050.00	1,695.00	225.00	1,090.00							9,260.00	6,655.00
Sta2	3,245.00	1,105.00	1,740.00	3,740.00	2,390.00	525.00							12,745.00	6,475.00
Sta3	1,845.00	1,265.00	1,225.00	1,575.00	880.00	275.00							7,065.00	4,185.00
Transport	3,586.34	7,638.28	8,274.99	7,354.59	3,070.91	1,050.34							30,975.45	29,052.35
														-
Other														-
Wildland	-		-	7,553.91	30,655.71	26,532.74							64,742.36	28,308.89
HazMat	-		-										-	90.00
PIO	280.00	600.00	980.00	920.00	400.00	800.00							3,980.00	1,640.00
Rent	-		3,213.00			3,213.00							6,426.00	11,598.00
Misc	5,000.00	-	3,600.00	-	-	3,600.00							12,200.00	8,600.00
														-
Total Pay	159,019.86	157,950.22	183,759.39	271,494.68	201,419.94	204,315.71	-	-	-	-	-	-	1,177,959.80	923,225.21

TELLURIDE FIRE PROTECTION DISTRICT									
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUNDS									
FOR THE PERIOD ENDING 30-Jun-22									
	GENERAL FUND				DEBT FUND				TOTAL
									GOVERNMENTAL FUNDS
REVENUES	PRIOR YTD	ACTUALS	BUDGET	FAVORABLE (UNFAVORABLE)	PRIOR YTD	ACTUALS	BUDGET	FAVORABLE (UNFAVORABLE)	
Taxes									
Property Taxes	\$ 3,514,004.07	3,659,971.53	3,934,217.00	(274,245.47)	\$ 343,923.80	331,437.70	362,422.68	(30,984.98)	\$ 3,991,409.23
Specific Ownership Taxes	74,916.39	85,360.62	130,000.00	(44,639.38)	7,332.24	7,734.05	10,000.00	(2,265.95)	93,094.67
Property Taxes - Interest/Adjustment	(2,088.03)	21,267.99	68,029.00	(46,761.01)	(910.55)	(215.84)	-	(215.84)	21,052.15
Charges for Services	273,756.74	334,410.44	450,000.00	(115,589.56)	-	-	-	-	334,410.44
Permits & Fees	100,458.22	121,078.55	190,000.00	(68,921.45)	-	-	-	-	121,078.55
Investment Earnings	1,606.75	15,170.65	1,500.00	13,670.65	-	287.91	-	287.91	15,458.56
Operating Grants	9,403.94	101,732.00	426,000.00	(324,268.00)	-	-	-	-	101,732.00
Other	32,500.00	14,500.00	-	14,500.00	-	697.16	-	697.16	15,197.16
TOTAL REVENUES	4,004,558.08	4,353,491.78	5,199,746.00	(846,254.22)	350,345.49	339,940.98	372,422.68	(32,481.70)	4,693,432.76
EXPENDITURES									
Personnel	\$ 1,093,813.34	1,437,827.63	2,892,575.00	1,454,747.37	-	-	-	-	1,437,827.63
General Operating	230,027.28	303,512.42	531,000.00	227,487.58	-	-	-	-	303,512.42
General & Administrative	314,826.56	353,037.49	614,276.51	261,239.02	11,072.56	10,707.83	10,872.68	164.85	363,745.32
Ambulance	99,065.90	134,336.08	266,500.00	132,163.92	-	-	-	-	134,336.08
Pension	-	121,688.00	121,688.00	-	-	-	-	-	121,688.00
Fire Prevention	91,851.28	97,199.04	223,000.00	125,800.96	-	-	-	-	97,199.04
Other	(16,154.94)	(14,799.76)	48,000.00	62,799.76	-	248.12	-	-	(14,551.64)
Capital Outlay	651,806.00	-	-	-	-	-	-	-	-
Debt Service									
Principle	-	-	255,000.00	255,000.00	-	-	335,000.00	335,000.00	-
Interest	-	-	13,000.00	13,000.00	16,075.00	12,875.00	26,550.00	13,675.00	12,875.00
TOTAL EXPEDITURES	2,465,235.42	2,432,800.90	4,965,039.51	2,532,238.61	27,147.56	23,830.95	372,422.68	348,839.85	2,456,631.85
EXCESS OF REVENUES OVER EXPENDITURES	1,539,322.66	1,920,690.88	234,706.49		323,197.93	316,110.03	-	-	2,236,800.91
OTHER FINANCING SOURCES (USES)									
Board Discretionary Funds	-	-	-	-	-	-	-	-	-
NET CHANGE IN FUND BALANCE	1,539,322.66	1,920,690.88	234,706.49		323,197.93	316,110.03	-	-	2,236,800.91
Beginning Fund Balance 1/1/22		6,107,064.38				235,303.29			6,342,367.67
Plus: Income		4,353,491.78				339,940.98			4,693,432.76
Less: Expenses		(2,432,800.90)				(23,830.95)			(2,456,631.85)
Ending Fund Balance 1/31/22		\$ 8,027,755.26				\$ 551,413.32			\$ 8,579,168.58
		\$ 7,764,664.80	bank balances @ 6/30			\$ 553,449.33	Wells Fargo DS Acct# 3880857507 balance @ 6/30		
				\$ 120,383.27	AR - Ambulance Billing @ 6/30				
				\$ 63,772.52	AP @ 6/30				

TFPD BUDGET VS ACTUAL 2022									
GENERAL FUND	ACTUALS	ACTUALS	ACTUALS	ACTUALS	ACTUALS	ACTUALS	TOTALS	BUDGET	AVAILABLE
	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	YTD 2022	2022	UNDER/(OVER)
REVENUES									
34000 - SMC PROPERTY TAXES	194,939.20	913,978.31	864,519.24	569,146.83	765,532.82	351,855.13	3,659,971.53	3,934,217.00	274,245.47
34100 - SPECIFIC OWNERSHIP TAXES	14,960.45	13,091.98	17,156.68	10,496.38	16,047.00	13,608.13	85,360.62	130,000.00	44,639.38
34200 - SMC PROP TAXES - INT & ADJ	(595.68)	(610.84)	128.12	4,881.22	16,077.48	1,387.69	21,267.99	68,029.00	46,761.01
33000 - PERMITS & FEES									
3300 - Insp. Permits and Fees	1,672.00		3,338.00	6,129.00	1,966.00	50.00	13,155.00	40,000.00	26,845.00
3310 - Wildland Cooperator Reimb.	82,602.66						16,816.54	8,504.35	107,923.55
31000 - CHARGES FOR SERVICES									
3100 - Ambulance Service	91,467.76	110,059.10	41,125.89	51,092.99	12,396.40	28,268.30	334,410.44	450,000.00	115,589.56
3200 - Class Revenues							0.00		0.00
35000 - INVESTMENT EARNINGS	384.51	418.88	1,143.31	2,211.93	4,433.91	6,578.11	15,170.65	1,500.00	(13,670.65)
36000 - GRANTS & CONTRIBUTIONS	75,500.00				26,232.00		101,732.00	426,000.00	324,268.00
36100 - SALE OF ASSETS	14,500.00						14,500.00		(14,500.00)
TOTAL REVENUES	475,430.90	1,036,937.43	927,411.24	643,958.35	859,502.15	410,251.71	4,353,491.78	5,199,746.00	846,254.22
EXPENSES									
51000 - WAGES & BENEFITS									
5100 - Payroll Wages	154,019.86	157,950.22	180,546.39	272,782.68	201,419.94	201,102.71	1,167,821.80	2,370,210.00	1,202,388.20
5200 - Payroll Tax Expense	18,877.68	19,097.85	22,207.19	33,651.02	26,090.81	26,341.95	146,266.50	297,365.00	151,098.50
5400 - Insurance - Health/Dental	17,516.92	17,515.79	22,772.13	20,885.51	22,524.49	22,524.49	123,739.33	225,000.00	101,260.67
61000 - AMBULANCE SERVICE EXPENSES									
6101 - Training	2,260.00	1,673.47	272.50	3.37	400.79	4,498.37	9,108.50	40,000.00	30,891.50
6102 - Ambulance Supplies	29,701.22	4,350.95	8,145.93	5,920.54	7,233.68	7,538.39	62,890.71	100,000.00	37,109.29
6103 - Ambulance Uniforms							0.00		0.00
6104 - Vaccinations/Medical Exp	412.25			624.25		1,835.00	2,871.50	5,000.00	2,128.50
6105 - Class Expense	1,909.95	473.20	277.28	1,098.29	4,071.43	1,860.44	9,690.59	15,000.00	5,309.41
6106 - Grant Matching Funds - EMS							0.00		0.00
6120 - Ambulance Accounting Exp	3,290.62	3,991.27	4,209.90	5,595.07	3,784.01	3,450.48	24,321.35	31,500.00	7,178.65
6124 - AR - Bad Debt	1,564.73	5,426.00	2,959.37	2,593.06	5,849.27	7,061.00	25,453.43	75,000.00	49,546.57
62000 - FIRE PREVENTION EXPENSES									
6201 - Training Conferences	7,126.07	5,596.51	1,259.62	2,560.73	717.17	8,469.58	25,729.68	35,000.00	9,270.32
6202 - Internal Training Expenses	735.98		1,644.99	67.00	446.92	2,681.40	5,576.29	25,000.00	19,423.71
6203 - HAZMAT Equipment							0.00	10,000.00	10,000.00
6204 - Fire Equipment	99.99	7,935.18	5,108.88	412.65	20,677.95	3,995.64	38,230.29	100,000.00	61,769.71
6205 - Wildland Cooperative Exp.	1,161.87	1,030.30		3,503.94	18,490.65	3,476.02	27,662.78	50,000.00	22,337.22
6206 - Firefighting Expenses/HAZMAT							0.00	3,000.00	3,000.00
6207 - Grant Matching Funds							0.00		0.00
63000 - GENERAL OPERATING EXPENSES									
6310 - Vehicle Maintenance	12,285.34	5,388.10	11,717.97	19,819.52	4,670.47	21,037.32	74,918.72	120,000.00	45,081.28
6320 - Building Maintenance	17,467.04	16,081.30	15,590.54	17,331.69	7,116.93	8,486.54	82,074.04	200,000.00	117,925.96
6324 - Facilities Equipment Purchases							0.00		0.00
6325 - Comm Equip - Purchased/Repairs	650.00	48,971.91	3,375.50	(1,154.13)	2,580.35	432.32	54,855.95	65,000.00	10,144.05
6330 - Fuel	3,935.16	4,319.65	5,812.69	4,800.44	4,458.55	5,968.71	29,295.20	40,000.00	10,704.80
6340 - Utility Expenses	7,287.30	7,412.33	7,558.56	6,081.22	4,494.57	4,063.22	36,897.20	55,000.00	18,102.80
6350 - Dispatching	18,370.51	9,045.22	299.00	(2,842.42)	284.00	315.00	25,471.31	51,000.00	25,528.69
6909 - Office Equipment > \$10K							0.00		0.00
6910 - Facilities Equipment > \$10K							0.00		0.00
6920 - Ambulance Equipment > \$10K							0.00		0.00
6930 - Fire Equipment > \$10K							0.00		0.00
6940 - Communications Equip > \$10K							0.00		0.00
6950 - District Vehicles > \$10k							0.00		0.00
67000 - GENERAL & ADMINISTRATIVE EXPENSES									
6701 - Accounting	184.50						184.50	1,750.00	1,565.50
6702 - Audit	10,000.00			3,023.87	19,946.43		32,970.30	30,000.00	(2,970.30)
6703 - Board Expense	5,880.61	118.26	91.00	2,252.10	1,957.40	5,561.58	15,860.95	51,000.00	35,139.05
6703.5 - District Conferences	237.54						237.54	5,000.00	4,762.46
6704 - Dues and Publications	1,030.00	475.00	1,552.50	400.70	655.20	49.00	4,162.40	15,000.00	10,837.60
6705 - Election Expense			100.00		5,503.28		5,603.28	25,000.00	19,396.72
6706 - Insurance (GL & WC)	54,870.20	7,409.00	27,665.55	7,535.48	13,445.22	13,223.40	124,148.85	130,000.00	5,851.15
6707 - Legal	910.00	1,144.00	468.00	1,640.00	624.00		4,786.00	25,000.00	20,214.00
6708 - Meals/Travel	144.62	147.34	93.96	567.85	87.20	604.51	1,645.48	10,000.00	8,354.52
6709 - Office Expenses	11,320.61	3,113.56	2,067.70	2,281.78	10,647.83	3,842.59	33,274.07	60,000.00	26,725.93
6709.5 - District Uniforms	2,188.02	1,294.87	5,344.84	2,207.26	1,536.19		12,571.18	35,000.00	22,428.82
6710 - Office Equipment	300.93	520.36	300.93	300.93	310.15	309.57	2,042.87	5,000.00	2,957.13
6713 - Planning/Professional Services	2,504.12	2,177.50					4,681.62	100,000.00	95,318.38
6713 - Public Education							0.00	2,500.00	2,500.00
6713 - Treasurer Fees	5,830.98	27,401.57	25,939.44	17,222.53	22,986.05	10,597.49	109,978.06	118,026.51	8,048.45
6714 - Charges - Service/Late/Bank	65.26	213.10	192.48	289.32	56.91	73.32	890.39	1,000.00	109.61
69900 - CAPITAL OUTLAY							0.00		0.00
70800 - PRINCIPLE RETIREMENT									
7085 - Lease Purchase - Principle							0.00	255,000.00	255,000.00
7086 - Lease Purchase - Interest							0.00	13,000.00	13,000.00
80000 - OTHER INCOME							0.00	(7,000.00)	(7,000.00)
3300 - HAZMAT Reimb/Fees							0.00		
3604 - Mtn. Village - IGA Agreement				(700.80)			(700.80)	(5,000.00)	(4,299.20)
3504 - Miscellaneous Revenue	(602.93)			(2,591.06)	(4,978.16)		(8,172.15)		8,172.15
3504 - Donations / Gifts							0.00		0.00
3320 - Event Revenue						(7,711.00)	(7,711.00)	(25,000.00)	(17,289.00)
90000 - OTHER EXPENSES/PROGRAMS									
9000 - Pension - District Contribution						121,688.00	121,688.00	121,688.00	0.00
9001 - Volunteer Retention/Recruitment Program						0.00	80,000.00	80,000.00	0.00
6355 - Event Expense						1,000.00	1,000.00	5,000.00	4,000.00
3410 - DoW & Veterans /Seniors						0.00	0.00		0.00
8010 - Rental Income	(191.93)	(191.93)	(2,637.21)	(383.86)	(191.93)	(2,829.14)	(6,426.00)	(12,852.00)	(6,426.00)
8011 - AED Maintenance Income							0.00	(1,000.00)	(1,000.00)
9010 - Employee Rent Benefit			3,213.00				3,213.00	6,426.00	6,426.00
9011 - AED Maintenance Expense			401.86				382.33	784.19	215.81
TOTAL EXPENSES	393,345.02	360,081.88	358,552.49	427,780.53	407,897.75	485,143.23	2,432,800.90	4,965,039.51	2,532,238.61
EXCESS OF REVENUES OVER/(UNDER) EXPENSES	82,085.88	676,855.55	568,858.75	216,177.82	451,604.40	(74,891.52)	1,920,690.88	234,706.49	
OTHER FINANCING SOURCES (USES)									
99000 - Board Discretionary Funds							0.00		0.00
NET CHANGE IN FUND BALANCE	82,085.88	676,855.55	568,858.75	216,177.82	451,604.40	(74,891.52)	1,920,690.88	234,706.49	

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
06/24/2022	23407 - 23433		District PR 6/4 - 6/17	61,162.17
06/27/2022	23434 - 23437		rent & PVU PR 2Q 2022	2,975.60
07/07/2022	23438 - 23489		FF/EMS volunteer PR Jun2022	15,721.99
07/07/2022	23490 - 23517		District PR 6/18 - 7/1	61,482.02
07/08/2022	23518		Warren - Calf Canyon reimb	7,860.92
06/15/2022	ew	Colorado Dept. of Revenue	00490536 EFT# 0-261-259-072	7,067.00
06/15/2022	ew	Wells Fargo - 941	84-1132437 EFT# 90552129	17,087.86
06/15/2022	ew	FPPA	2022 volunteer plan contribution	121,688.00
06/24/2022	ew	FPPA	7355-5	22,080.41
06/28/2022	ew	Pinnacol Assurance	6 of 9 w deductible	13,223.40
06/29/2022	ew	Wells Fargo - 941	84-1132437- EFT #000462	13,607.10
07/01/2022	ew	Wells Fargo - 941	84-1132437- 982212	762.80
07/07/2022	ew	Wells Fargo - 941	84-1132437- 524153	716.58
07/08/2022	ew	FPPA	7355-5	21,397.64
07/13/2022	ew	Wells Fargo - 941	84-1132437-EFT-#44148109	17,146.32
06/14/2022	ew	Community Leasing	annual lease purchase pymnt	264,157.63
06/14/2022	10036	Debbie Neiberger	cash for lunches - BG 2022	1,000.00
06/15/2022	10037	Denver Health - Paramedic Division	Rodan - EMT-P tuition (Jul - Sep)	4,495.00
06/20/2022	10038	Charles Pierce	CO Fire Mechanics Assoc	600.00
06/20/2022	10039	Max Jenkins	Salida Wildland training	241.58
07/07/2022	10040	Warren, Rowen	Calf Canyon - per diem, mileage, hotel, fuel	4,963.30
07/14/2022	10041	4 Knee Ventures	welding	1,482.66
07/14/2022	10042	Ajax Janitorial Inc	all three stations-June2022	885.00

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
07/14/2022	10043	VOID:		1,245.74
07/14/2022	10044	Black Hills Energy		688.41
		Stn 1 05/23-06/22 101units 30 days	-153.35	
		Stn 2 05/24-06/23 260units 30 days	-421.64	
		Stn 3 05/23-06/22 71units 30 days	-113.42	
07/14/2022	10045	Bo James Nerlin, PC	Stn2, Peninsula, general matters	1,614.00
07/14/2022	10046	Bound Tree Corporation		4,558.52
		cathater, nasal cannula, BP cuff, O2 mask, gloves	-4,045.64	
		vacuum pump	-126.99	
		ear sensors	-336.91	
		blood pressure cuff	-48.98	
07/14/2022	10047	Bruin Waste		384.21
		Sta3 trash removal - June2022	-252.52	
		Sta2 trash removal - June2022	-60.00	
		Sta1 trash removal - June2022	-71.69	
07/14/2022	10048	CEBT		25,802.45
07/14/2022	10049	CenturyLink		823.02
			-3801 -456.26	
			-6007 -73.05	
			-3802 -142.36	
			-0090 -151.35	
07/14/2022	10050	Charter Communications	Sta1 cable 6/30 - 7/29	196.27
07/14/2022	10051	Colorado Division of Fire Prevention	FFII, FOI, FII, HAZ MAT AWARE/OPS	420.00
07/14/2022	10052	Dally, Brian	Peleton	1,500.00
07/14/2022	10053	Diana E. Koelliker, MD	3Q 2022	3,500.00
07/14/2022	10054	Enerspect Medical Solutions	pads	382.33
07/14/2022	10055	florals china rose	Stn 2 landscaping	57.80
07/14/2022	10056	Hartman Bros - M06176	acct# M06176	247.90
		374633 oxygen tank rentals	-81.00	
		374633 welding gas tank rentals	-41.40	
		373819 medical oxygen	-125.50	

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
07/14/2022	10057	ImageNet Consulting LLC	monthly 6/17 - 7/16 BW 2349 / CLR 2134	309.57
07/14/2022	10058	Kenny's Tires	tires	1,368.36
07/14/2022	10059	Lawson Products, Inc.	connectors, rivits	452.39
07/14/2022	10060	Lawton Nicole	IV class mileage	155.61
07/14/2022	10061	LN Curtis & Sons	duty shirts & pants	708.56
07/14/2022	10062	Magpie Maintenance LLC	site walks and maintenance all 4 stations	2,093.97
07/14/2022	10063	Mail Tech, Inc.	Jul22	150.00
07/14/2022	10064	McCandless Truck Center	parts - 2121 & 2112	2,937.18
07/14/2022	10065	Montrose Auto Parts	acct# 3801	3,629.24
		Oil filter	-78.17	
		Motor oil	-194.83	
		international cummins diesel	-63.69	
		2112-battery core deposit	-829.12	
		2132-battery core deposit	-829.11	
		station stock	-457.60	
		fuel filter	-53.20	
		radiator cap	-10.83	
		undercoat-black	-31.85	
		fuel filter, washer pump	-264.02	
		battery core deposit	-796.88	
		gas filler neck hose	-19.94	
07/14/2022	10066	Montrose Ford	tire change out, brake job - 2120	1,499.77
07/14/2022	10067	Montrose Water Factory, LLC	bottled water - Sta1 & Sta3	105.25
07/14/2022	10068	Naturita Sales		3,661.76
		98gal @ \$5.61/gal non ethanol 6/21	-549.49	
		125gal @ \$5.37/gal diesel 6/22	-671.25	
		31gal @ \$5.37/gal diesel 6/22	-166.47	
		131gal @ \$5.69/gal diesel 6/28	-745.39	
		99gal @ \$5.54/gal non ethanol 7/03	-548.56	
		15gal @ \$5.54/clear diesel#2 7/06	-83.12	
		72gla @ 5.54/dyed diesel 7/06	-398.88	
		90gal @ \$5.54/dyed diesel 7/06	-498.60	

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
07/14/2022	10069	Office Depot	expandable file folder, label maker tape	276.87
07/14/2022	10070	Recla Metals	1/4"x3' flat aluminum channel structural	144.36
07/14/2022	10071	Rosenbauer Minnesota, LLC	parts - 2122	3,000.68
07/14/2022	10072	Ship It Copy It, LLC	to bk technologies	24.74
07/14/2022	10073	SMPA		999.00
		station 1- 5.15 - 6.15 1920units 31d	-299.00	
		station 3- 5.02 - 6.01 1920units 30d	-145.00	
		station 2- 5.13 - 6.13 775units 31d	-130.00	
		station 2-shop- 5.13 - 6.13 114units 31d	-59.00	
		tower - 5.15 - 6.15 2011units 31d	-315.00	
		station 4- 5.05 - 6.05 205units 31d	-51.00	
07/14/2022	10074	Snap-On Tools		854.19
		pwr strip, scribe st/90, tape measure, gls/acry lrg scra	-183.65	
		bal peen hammer, matt	-229.50	
		nitir/ golve, sgdtx90b	-283.50	
		blur rd/blk serated	-157.54	
07/14/2022	10075	Stericycle	biohazard box pickup Jul2022 - Jun2023	381.48
07/14/2022	10076	Superior Auto Supply	fuses, relay	31.14
07/14/2022	10077	Susan Robinson	patient refund ROF10	77.77
07/14/2022	10078	Telluride Bytes		1,117.00
		June2022	-615.00	
		2 - 27" moniter display	-340.00	
		wireless combo Logitec	-50.00	
		video adapter	-12.00	
		Office 2021	-100.00	
07/14/2022	10079	Telluride Medical Center	staff vaccinations	335.00
07/14/2022	10080	Telluride Newspapers	advertiser# 221	1,633.50
		127843 BOD mtg	-91.00	
		127844 TStyle AED Map	-1,542.50	
07/14/2022	10081	The Coach's Mother	sew on patches for duty shirts	40.00

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
07/14/2022	10082	Timberline Ace Hardware	acct# 237593	1,701.46
		I19947 barb ball valve, clamp tool, clamp, elbow, coupling, hose barb, connector armored	-151.53	
		I22722 stretch wrap, gorilla gle, gorrilla clr grip adh, bubble wrap	-48.20	
		H29672 kombisystem loop handle, line attachmnt, blade atthmnt, leaf blwr attchmnt,	-593.96	
		H29674 km pruner attchmt, drive tube assmbly, trimline	-277.17	
		H29677 putty tape, caulk lexel	-15.82	
		I23376 floor cleaner, clorox, shop towels, hook tool, u-hook, toilet cleaner	-70.63	
		I23760 hardware, extension cord, chain proof	-165.03	
		I23856 disk padlock	-34.18	
		I23973 hardware hook cloths	-6.92	
		I24377 shoe polish, batteries	-44.55	
		H30174 HOOK UP KIT	-17.99	
		I25044 carwash, cm pt air kit	-37.42	
		I25009 roughneck tote	-8.09	
		I26133 padlock	-17.09	
		I27510 trash can	-22.49	
		I27848 battery	-14.39	
		H310740 quickcrete play sand	-27.32	
		I29339 bug repelent,	-18.88	
		H31863 carburetor parts kit, filler cap, plug, nipple galv	-129.80	
07/14/2022	10083	Town of Mountain Village	Sta2 - shop & quarters	114.95
07/14/2022	10084	Town of Telluride	5/1 - 6/30 water/sewer/recycle	300.66
07/14/2022	10085	Triad EAP	3Q 2022 EAP services	317.25
07/14/2022	10086	UMB		26,098.63
		Village Market	-28.98	
		Village Market	-8.47	
		CDPHE	-3.37	
		Clarks	-20.16	
		Cornerhouse Grille	-35.00	
		Survey Monkey	-384.00	
		Drop box	-40.93	
		SiriusXM	-81.73	
		Crepes a la Cart	-2.66	
		Hotel Res	-249.50	
		Hotel Indigo	-181.97	
		Office Max	-164.35	
		Rosco	-67.87	
		Rosco	-1,106.00	
		Peaks Hotel	-2,439.82	

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
		Peaks Hotel - UL mechanics	-3,649.90	
		Clarks Market	-74.19	
		The Market at Telluride	-17.19	
		The Market at Telluride	-20.63	
		Clarks Market	-49.53	
		Google Youtube TV	-67.69	
		Zoom	-43.46	
		Shell Station	-26.75	
		Eagle Engraving	-688.40	
		Active911	-1,851.35	
		Cornerhouse Grille	-118.85	
		Jagged Edge	-17.36	
		DOD- Hotchkiss fire	-1,487.60	
		REI	-118.19	
		Counter Culture	-72.90	
		Adobe inc	-14.99	
		The Dive at Marios	-71.35	
		Boathouse Cantina	-74.50	
		Wendys	-18.76	
		Clarks	-15.15	
		Village Market	-6.58	
		Madeline Black Iron Kitchen	-243.17	
		Tracks Cafe	-28.79	
		Boathouse Cantina	-87.92	
		Boathouse Cantina	-96.21	
		Comfort Inns Salida	-2,350.90	
		Quincys Steak & Spirits	-85.75	
		Tacos El Tapati	-44.98	
		High Side Bar & Grill	-55.00	
		Moonlight Pizza	-43.51	
		Comfort Inns	-940.36	
		ELELUVCHD-possible fraud	-46.85	
		Comfort Inns	-3,526.35	
		Conoco	-0.83	
		Village Market	-11.94	
		Stronghouse - Tigar	-167.02	
		Crazy Elk - Tigar	-53.11	
		Adobe inc	-14.99	
		Western Slope Rides	-690.00	
		Subway	-13.68	
		Harbor Freight	-99.01	
		Zoro	-234.98	
		Carfax	-39.99	
		Humphrey RV	-66.71	
		Ebay	-88.32	

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
		Ebay	-56.02	
		Ebay	-280.48	
		Fire Line Equipment	-189.27	
		Strobes N More	-352.33	
		Home Depot	-237.66	
		Culvers	-28.77	
		Affordable Auto Glass	-458.00	
		Ebay	-155.75	
		Ebay	-446.72	
		Expedia	-42.52	
		Ebay	-105.53	
		Clarks	-53.00	
		Satellite phone store	-61.81	
		Oak	-60.69	
		Park Ave Hardware	-565.83	
		Westcoast Saw	-303.88	
		Park Ave Hardware	-349.87	
07/14/2022	10087	Verizon Wireless	acct# 471949502-00001	1,101.74
		970-519-1057 (A2119 mini)	-40.01	
		970-519-1355 (A2118 mini)	-48.41	
		970-708-0070 (E2133 wifi)	-40.03	
		970-708-0098 (Heidergott)	-40.68	
		970-708-1085 (SQ2151)	-40.68	
		970-708-1236 (Wildland mini)	-40.01	
		970-708-1284 (Blackwell)	-45.68	
		970-708-1449 (Cabell)	-40.69	
		970-708-1651 (E2133 mini)	-40.01	
		970-708-1905 (SQ2110)	-40.68	
		970-708-1963 (SQ2152)	-40.68	
		970-708-1999 (A2135 mini)	-40.01	
		970-708-3755 (SQ2151)	-40.01	
		970-708-3788 (SQ2120)	-40.68	
		970-708-4309 (A2115 mini)	-40.01	
		970-708-4684 (SQ2152)	-40.01	
		970-708-7258 (A2145 mini)	-48.41	
		970-708-7330 (A2125 mini)	-48.41	
		970-708-7484 (A2135 mini)	-40.01	
		970-708-9002 (MacIntire)	-40.68	
		970-729-0191 (Sante)	-40.69	
		970-729-0971 (Attenberger)	-81.81	
		970-729-1939 (Neiberger)	-50.67	
		970-729-2165 (Cheroske)	-52.09	
		970-729-2411 (Bennett)	-40.69	

TFPD Check Detail

June 14 through July 14, 2022

Date	Num	Name	Memo	Paid Amount
07/14/2022	10088	WEX	acct# 0496-00-287237-2	2,250.13
		Bennett	-231.49	
		Blackwell	-388.21	
		Heidergott	-477.64	
		Pierce	-95.61	
		SQ2110	-221.78	
		SQ2120	-52.72	
		SQ2151	-313.00	
		SQ2152	-312.62	
		SQ2136	-157.06	
07/14/2022	10089	Amazon Capital Services		1515.05
		No Dumping sign- stn 3	-47.90	
		air compressor check valve	-69.90	
		laundry det, coffee, trash bags, dishwasher tabs, phone lightning cable cord-stn 1	-182.34	
		fuel pick ups, sight gauge kit, moeller deck plate, billet 1-1/2' hose barb splice coupler- engi...	-164.03	
		Y201 propane and natural gas leak detector	-65.78	
		stihl multifunction too, spiked tree wedge for tree falling	-97.32	
		led bulbs	-41.82	
		quick connect step, curved corner slide out	-364.33	
		led lights interior-2121	-106.16	
		combintaion wrench set, heavy duty lube filter	-106.16	
			TOTAL	762,612.89